

Brasilia, Brazil

May 18, 1970

Col. Ralph M. Hays
The National War College
Department of Defense
Washington, D.C. 20315

Dear Col. Hays:

Thank you very much for your recent letter. We enjoyed having the NWC group here and are pleased that you were satisfied with the arrangements in Brasilia. Unfortunately, I must write you now about a matter not quite so pleasant.

In a few words, the rented bus was much more expensive than we had anticipated. The bus company, as you can see in the enclosed bill, charges Cr\$35 (cruzeiros) for each hour the bus is used and Cr\$1.04 for each kilometer. The total bill is Cr\$741.50, which, at today's exchange rate, of a 4.53/US\$1.00 is U.S. \$163.69. When you were here, you gave me Cr\$200 for the bus; besides that amount, I ended up with Cr\$43.12 after paying the bills for the churrasco lunch. These two figures add up to U.S. 53.67 (dollars), leaving U.S. \$110.01 unpaid on the charges for the bus.

The rental charges, while seemingly quite high, are standard for Brasilia. We have just gone through the same process for the Industrial College of the Armed Forces, and their bill, when presented, will be more than the enclosed one. I realize that you had wanted all financial matters cleared up before you left Brazil, but I do hope that the NWC will be able to pay the remaining amount as indicated above.

Until I hear from you, I remain,

Sincerely yours,

Barry L. Bem

Enclosure